Annual RFI Checklist

Agency Responding	ing South Carolina Commission for the Blind			
Date of Submission	12/1/2016			

<u>INSTRUCTIONS</u>: For all agencies under study which have had a full Committee report issued, the agency's information is posted on the Oversight Committee's website in a new format. To ensure this information stays current, please check whether the agency has reviewed online each of the items in this tab, as well as provide any additional explanation needed. If this information is not online for the agency, type "Not Online." When the agency receives this document, the Comptroller General will likely be the only agency with the new detailed format. However, the new format for DSS, DOT and First Steps will be completed and online before the submission date of this Annual Request for Information. Therefore, please check the website again before submitting.

(1) Has the agency reviewed the following information about the agency on the House Oversight webpages? (Y/N)				
History	Y			
Governing Body	Y			
Internal Audit Process	Y			
External Audit Process	Y			
Contact this Agency page	Y			

(2) Are any changes needed to update the following information? (Y/N)			
History	Ν		
Governing Body	Ν		
Internal Audit Process	Ν		
External Audit Process	Ν		
Contact this Agency page	Ν		

(3) If the agency indicated changes are needed, has the agency provided information about the changes needed with its submission of this					
Request for Information? (Y/N)					
History					
Governing Body					
Internal Audit Process					
External Audit Process					
Contact this Agency page					

(4) How many of the following did the agency undergo this past year? Please attach a copy of each report.				
Internal Audit	0			
External Audit	2			

Agency Responding	South Carolina Commission for the Blind
Date of Submission	12/1/2016
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INSTRUCTIONS: In this Chart, please provide information, similar to how the agency provided in the previous year's Restructuring Report. However, ensure the information is current for 2016-17. Highlight any cells where changes are made from the last Restructuring Report. If the information for 2016-17 is the same as the agency reported in 2015-16, please type "Same as 2015-16" in the first row and move on to the next tab.

Mission:The mission of the South Carolina Commission for the Blind is to provide quality, individualized vocational rehabilitation services, independent living services, and prevention of blindness services to blind and visually impaired consumers leading to competitive employment and social and economic independence. Vision:The vision of the agency is to become a national model vocational rehabilitation agency for the blind, demonstrating quality services, accountability, innovation, effectiveness and efficiency.		Legal Basis: Federal Regulation 361.13 (a) Title I, Part B; State Statutes 43-25-50; 43-25-80 Legal Basis: Federal Regulations 361.13 (a) Title I, Part B; 34 CFR Part 367; State Statutes; Chapter 6.1, Section 71-296 (1966); 43-25-50; 43-25-60; 43-25-80			
Strategic Plan Part and Description	Intended Public Benefit/Outcome: (Ex. Outcome = incidents decrease and public perceives that the road is safer) Just enter the intended outcome	Responsible Employee (Name, Position, Responsible more/less than 3 years)	Office Address:	Department or Division:	Department or Division Summary:
Goal #1Build external collaborative relationships which enhance employment results for visually impaired South Carolina residents.	Outcome=Greater employment opportunities for visually impaired citizens and less dependence on social benefits.	Edward Bible, Director of Employment & Training (more than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Employment & Training	Supervises all consumer training activities and all employment consultants. Oversees the creation of worksites and employer relationships within the communities served by SCCB.
Strategy 1.1—Make employment the first priority and preferred outcome for consumers.	Outcome=Greater employment opportunities for visually impaired citizens and less dependence on social benefits.	Edward Bible, Director of Employment & Training (more than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Employment & Training	Supervises all consumer training activities and all employment consultants. Oversees the creation of worksites and employer relationships within the communities served by SCCB.
Objective 1.1.1—Increase partnerships and community engagement.	Outcome=Greater employment opportunities for visually impaired citizens and less dependence on social benefits.	Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Vocational Rehabilitation Services	Supervises all activities of VR counselors, EMBRC, O & M instructors, Home management instructors, manual arts instructors, and A.T. instructors.
Objective 1.1.2—Increase training, mentoring, and on the job training opportunities for consumers.	Outcome=Greater employment opportunities for visually impaired citizens and less dependence on social benefits.	Edward Bible, Director of Employment & Training (more than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Employment & Training	Supervises all consumer training activities and all employment consultants. Oversees the creation of worksites and employer relationships within the communities served by SCCB.
Strategy 1.2—Increase successful placements and closures in competitive, integrated employment for all consumers.	Outcome=Greater employment opportunities for visually impaired citizens and less dependence on social benefits.	Edward Bible, Director of Employment & Training (more than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Employment & Training	Supervises all consumer training activities and all employment consultants. Oversees the creation of worksites and employer relationships within the communities served by SCCB.
Objective 1.2.1—Deliver a Discovery model and Customized Employment through the Ellen Beach Mack Rehabilitation Center.	Outcome=Greater employment opportunities for visually impaired citizens and less dependence on social benefits.	Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Vocational Rehabilitation Services	Supervises all activities of VR counselors, EMBRC, O & M instructors, Home management instructors, manual arts instructors, and A.T. instructors.
Goal #2Expand opportunities for consumers in the Older Blind and Independent Living Programs.	Outcome=Opportunity for older citizens to remain in their homes independently.	Rhonda Thompson, Director of Older Blind, Children's Services, Low Vision Clinics, Prevention of Blindness (more than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Older Blind, Children's Services, Low Vision Clinic, Prevention of Blindness	Supervises OB and CS counselors, low vision clinics in 3 areas of the state, and conducts presentations to potential service providers. Oversees all services to consumers who are eligible for services but not able/interested in employment.
Strategy 2.1—Provide services to increase self-sufficiency for Blind and Visually Impaired citizens who are not looking for employment or education.	Outcome=Opportunity for older citizens to remain in their homes independently.	Rhonda Thompson, Director of Older Blind, Children's Services, Low Vision Clinics (more than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Older Blind, Children's Services, Low Vision Clinic, Prevention of Blindness	Supervises OB and CS counselors, low vision clinics in 3 areas of the state, and conducts presentations to potential service providers. Oversees all services to consumers who are eligible for services but not able/interested in employment.
Objective 2.1.1 —Increase options for home management, technology, and mobility training for Older Blind and Independent Living Consumers.	Outcome=Opportunity for older citizens to remain in their homes independently.	Rhonda Thompson, Director of Older Blind, Children's Services, Low Vision Clinics, Prevention of Blindness(more than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Older Blind, Children's Services, Low Vision Clinic, Prevention of Blindness	Supervises OB and CS counselors, low vision clinics in 3 areas of the state, and conducts presentations to potential service providers. Oversees all services to consumers who are eligible for services but not able/interested in employment.
	services to Blind and visually impaired citizens of South Carolina.	Juan Sims, Director of Finance (more than 3 years) Wanda Miller, Director of Human Resources (more than 3 years)	Columbia, SC 29202	Finance Human Resources	Finance—Oversees all budgets, accounts payable, accounts receivables, and all agency expenditures. Human Resources—Maintains all personnel documents, tracks all staff training, and oversees all benefit programs.
Strategy 3.1—Review current programs and positions to determine need for additional staff. Objective 3.1.1—Increase efficiency and productivity in all programs by aligning.	Outcome=Greater efficiency within the agency. Outcome=Greater efficiency within the agency.	James Kirby, Commissioner (more than 3 years) James Kirby, Commissioner (more than 3	1430 Confederate Ave. Columbia, SC 29202 1430 Confederate Ave.	Commissioner	Oversees and supervises all aspects of the Commission for the Blind. Presents and advocates at the Legislative level. Oversees and supervises all aspects of the Commission for the Blind. Presents
FTE's with program need. Objective 3.1.2Reduce turnover by improving retention.	Outcome=Less time and money spent on hiring and training new staff.	years) James Kirby, Commissioner (more than 3 years)	Columbia, SC 29202 1430 Confederate Ave. Columbia, SC 29202	Commissioner	and advocates at the Legislative level. Oversees and supervises all aspects of the Commission for the Blind. Presents and advocates at the Legislative level.
Goal #4Align programs and policies with new WIOA regulations.	Outcome=Services provided that will meet new regulations.	Kyle Walker, Director of Vocational	1430 Confederate Ave. Columbia, SC 29202	Vocational Rehabilitation Services	Supervises all activities of VR counselors, EMBRC, O & M instructors, Home management instructors, manual arts instructors, and A.T. instructors.
Strategy 4.1—Implement information tracking processes to collect information necessary for new RSA performance indicators. Objective 4.1.1—Achieve 100% compliance with new RSA performance indicators.	Outcome=Accuracy in collecting required data to demonstrate compliance. Outcome=Maintain full financial support from the RSA and avoid sanctions.	Shana Robinson, Director of Quality Assurance (more than 3 years) Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	1430 Confederate Ave. Columbia, SC 29202 1430 Confederate Ave. Columbia, SC 29202	Quality Assurance Vocational Rehabilitation Services	Oversees data collection and reporting on state and federal levels. Supervises all activities of VR counselors, EMBRC, O & M instructors, Home management instructors, manual arts instructors, and A.T. instructors.
Objective 4.1.2—Create a plan for tracking financial requirements for Pre-ETS funding. Strategy 4.2—Evaluate programs affected by new WIOA regulations.	Outcome=Demonstrate financial compliance for meeting Pre-ETS requirements. Outcome=Services provided that will meet new regulations.	Juan Sims, Director of Finance (more than 3 years) Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	1430 Confederate Ave. Columbia, SC 29202 1430 Confederate Ave. Columbia, SC 29202	Finance Vocational Rehabilitation Services	FinanceOversees all budgets, accounts payable, accounts receivables, and all agency expenditures. Supervises all activities of VR counselors, EMBRC, O & M instructors, Home management instructors, manual arts instructors, and A.T. instructors.
Objective 4.2.1 —Implement program changes to reflect requirements provided by the RSA.	Outcome=Services provided that will meet new regulations.	Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	1430 Confederate Ave. Columbia, SC 29202	Vocational Rehabilitation Services	Supervises all activities of VR counselors, EMBRC, O & M instructors, Home management instructors, manual arts instructors, and A.T. instructors.

Strategic Plan

Objective 4.2.2Design and implement programs to strengthen SCCB services to	Outcome=Stronger employer relationships to increase employment	Edward Bible, Director of Employment &	1430 Confederate Ave.	Employment & Training	Supervises all consumer training activities and all employment consultants.
employers.	opportunities for consumers.	Training (more than 3 years)	Columbia, SC 29202		Oversees the creation of worksites and employer relationships within the
					communities served by SCCB.

Performance Measures

Agency Responding	South Carolina	
	Commission for the	
	Blind	
Date of Submission	12/1/2016	

<u>INSTRUCTIONS</u>: In the first two columns of this Chart, please copy the information for the Performance Measure Item Number and Performance Measure from the agency's Accountability Report submission this year. Next, fill in the information requested by the remaining columns. Please note, the "Type of Measure" column and "Required by" column include drop downs. Therefore, the agency will need to drag this column down for as many performance measures it has to ensure the drop down is available for each performance measure.

Performance Measure Item Number	Performance Measure	Type of Measure (i.e. outcome, efficiency, output, input/activity)	Required by (State, Federal, Agency only)	Why was this performance measure chosen?	What was considered when determining the level to set the future target value?
1	Develop new partnerships with MOU's for sharing data for common performance measures.	outcome	Federal	This is required under the federal regulations.	Compliance with federal regulations.
2	Develop new business contacts to increase employment options for consumers	outcome	Agency	To assist in reaching the agency goals of employment focus for consumers.	Creating greater employment opportunities for consumers.
3	Implement Work Readiness workshops in high schools	input/activity	Federal	To efficiently utilize federal set aside funds for pre-employment transition services.	How to maximize use of federal funds for serving transition age youth.
4	Create MOU's with businesses for mentoring, training, and On the Job training opportunities	outcome	Federal	To increase training opportunities and build on career paths for all consumers.	Federal requirements for services to business and consumer employment opportunities.
5	Train/hire a staff member to teach applications that can replace current technology	efficiency	Agency	To reduce expenses for assistive technology and provide services to a greater number of consumers.	The cost associated with individual A.T. devices vs. available apps that perform same functions for less cost.
6	Create a mentoring program	input/activity	Agency	To provide discovery opportunities for consumers.	When consumers follow their interests it is more likely to result in employment.
7	Implement Career Boost program	input/activity	Federal	To efficiently utilize federal set aside funds for pre-employment transition services.	How to maximize use of federal funds for serving transition age youth.
8	Make improvement recommendations for 10 least profitable BEP facilities	outcome	Agency	To increase profits for Blind Licensed Vendors in the Business Enterprise Program.	Identify least profitable facilities and investigate what can be done to increase profits as this program is supposed to lead to self-sufficiency.
9	Create pre and post tests for EBMRC classes	outcome	Federal	To measure skill gains as mandated by federal regulations.	A method to identify skills gained through classes at the EBMRC and measure them for federal compliance.
10	Increase quality and quantity of Employment Outcomes	outcome	Federal	To improve retention and higher wages in consumer employment.	Federal regulations now focus on higher wages, longer term employment, and a career path.

Performance Measures

	Realign EBMRC curriculum to have	input/activity	Agency	To increase interest in employment and	The primary focus of Vocational
	employment focus			building the necessary skills.	Rehabilitation is employment and the 16
11					week program at the EBMRC is a perfect
					place to incorporate the employment
					philosophy.
	Partnerships with local and state	outcome	Agency	To increase opportunties for persons	Many consumers in these programs
12	agencies to utilize programs to			with visual impairments who do not	isolate themselves as they do not have
12	benefit Older Blind and			want to work but do want to be	the necessary skills to maintain self-
	Independent Living consumers.			independent.	sufficiency after losing sight.
	Offer technology assessments and	input/activity	Agency	To increase communication capabilities	Opening the world of technology to this
13	training to OB & IDLB consumers			for a population that is often isolated	population will allow for greater
				and homeboud.	indepedence and self-sufficiency.
	Obtain appropriate software for	output	Federal	To comply with federal reporting	A method to accurately measure and
14	tracking and reporting common			requirements.	report data for federal performance
	performance measure data.				indicators.
	Align programs and staff positions	input/activity	Federal	To provide all services required under	Examining current programs and
15	with WIOA expectations			the new federal regulations.	positions and how they could be aligned
15					with new federal performance indicators.
	Customize and interface AWARE	output	Agency	To improve productivity and accuracy in	Examining methods to reduce duplication
16	case management system			the case management system.	of work and increase accuracy of
10					financial resources and data.
	Increase staff and consumer	outcome	Agency	To reduce turnover and improve	Examining staff concerns, addressing
	satisfaction			retention as well as improve public	training issues, and exploring comparable
17				perception of the agency.	compensation. Also conducting
17					consumer focus groups and listening to
					the needs expressed by the consumers.

Agency Responding	South Carolina Commission for the Blind
Date of Submission	12/1/2016

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 12/1/2016

 Disclaimer: The Committee understand the amount the agency budgeted and spent per goal and objective are estimates from the agency. The Committee requests that the estimates have a logical basis, which the agency can

PART A - Funds Available this past Fiscal Year (2015-16)							-					
What is the source of funds? (Insert as many columns as needed, just make sure to total everything in the last column)	Totals		Operating Revenue- Business Enterprise Program (30350000)	Donations- Administration and Older Blind Program (30980000)	Operator Benefit Account (34190000)	,	Sale of Assets (39580000)	Federal Grant- Basic Vocational Rehabilitation State Grant (50550000)	Federal Grants- State Independent Living Services	Supported Employment	Federal Grants- In-Service Training Grant (50550000)	Federal Grants- Independent Living Services for Older Individuals Who are
State, other or federal funding?	n/a	State	Other	Other	Other	Other	Other	Federal	Federal	Federal	Federal	Federal
Recurring or one-time?	n/a	Recurring	Recurring	One-time	Recurring	One-time	One-time	Recurring	Recurring	Recurring	Recurring	Recurring
\$ From Last Year Available to Spend this Year												
Amount available at end of previous fiscal year	\$994,449	\$261,775	\$593,637	\$82,399	\$8,903	\$0	\$47,734	\$0	\$0	\$0	\$0	\$0
Amount available at end of previous fiscal year that agency can actually use this fiscal year:	\$142,775	26,775	105000	5000	1000	0	5000	0	0	0	0	0
If the amounts in the two rows above are not the same, explain why :		The agency regularly carries forward a small portion of state appropriations.	annual revenues, the agency carries cash	Due to fluctuations in annual revenues, the agency carries cash forward to cover necessary	Due to fluctuations in annual revenues, the agency carries cash forward to cover necessary		Due to fluctuations in annual revenues, the agency carries cash forward to cover necessary					
\$ Received this Year												
Amount budgeted to receive in this fiscal year:	\$11,174,480	3,147,333	66000	14000	19000	42500					21628	530980
Amount actually received this fiscal year:	\$10,114,696	\$3,147,333	\$63,952	\$1,620	\$16,766	\$0	4316.41					
If the amounts in the two rows above are not the same, explain why :	n/a		This amount depends on the amount of commissions received in BEP	The amount of donations varies on a yearly basis.	This amount depends on the amount of commissions received in BEP	closures that qualify for reimbursement	the fact of what is donated	depends on the previous two years of expenditures and the MOE	amount depends on	amount depends on the previous two years of expenditures and the MOE	amount depends on the previous	The grant award amound epends on the previou two years of expenditure and the MOE
Total Actually Available this Year												
Total amount available to spend this fiscal year (i.e. Amount available at end of previous fiscal year that agency can actually use in this fiscal year PLUS Amount budgeted/estimated to receive this fiscal year):	\$10,257,471	3,174,108	171,000	19,000	20,000	42,500	10,000	7,789,367	39,696	51,584	21,628	530,980

Additional Explanations regarding Part A: Insert any additional explanations the agency would like to provide related to the information it provided above.

PART B - Funds Spent this past Fiscal Year (2015-16)							-					
What is the source of funds? Journa as needed, just make sure to total everything in the last column)	Totals	State Appropriation	Operating Revenue- Business Enterprise Program (30350000)	Donations- Administration and Older Blind Program (30980000)	Operator Benefit Account (34190000)	Social Security Reimbursement (38720000)	Sale of Assets (39580000)	Federal Grant- Basic Vocational Rehabilitation State Grant (50550000)	Federal Grants- State Independent Living Services	Federal Grants- Supported Employment State Grants	Federal Grants- In-Service Training Grant (50550000)	Federal Grants- Independent Living Services for Older Individuals Who are Blind (5055000)
State, other or federal funding?	n/a	State	Other	Other	Other	Other	Other	Federal	Federal	Federal	Federal	Federal
Recurring or one-time?	n/a	Recurring	Recurring	One-time	Recurring	One-time	One-time	Recurring	Recurring	Recurring	Recurring	Recurring
What are the external restrictions (from state or federal government, grant issuer, etc.), if any, on how the agency was able to spend the funds from this source:	n/a	These funds fall under state statues and regulations	Randolph-Sheppard Act for Blind Lincensed Vendors	These funds fall under state statues and regulations	Randolph-Sheppard Act for Blind Lincensed Vendors	Code of Federal Regulations 361.63- Program Income	These funds fall under state statues and regulations	Code of Federal Regualtions, part 361	361	Code of Federal Regualtions, part 361	Regualtions, part 361	Code of Federal Regualtions, part 361
Were expenditure of funds tracked through SCEIS? (if no, state the system through which they are recorded so the total amount of expenditures could be verified, if needed)	n/a	yes	yes	yes	yes	yes	yes	yes	yes	yes	yes	yes
Total amount available to spend Where Agency Spent Money - Current Objectives	\$10,257,471	\$3,174,108	\$171,000	\$19,000	\$20,000	\$42,500		•		1	•	,
Objective 1.1.1 -Increase public awareness of SCCB services to the unserved and underserved minorities and rural counties :		233,155	2,141	1,610	-		-	133,572	634	224	717	8,956
Objective 1.1.2 Expand outreach services to unserved and underserved rural counties. :		134,583	2,141	1,073	-	-	-	489,352	5,075	1,793	717	13,433
Objective 1.1.3 Develop a commensurate ratio of consumer to provider on all caseloads to ensure expediency of service in all areas.		59,597	2,998	-	-	-	-	151,196	634	224	1,004	26,867
<u>Objective 1.2.1</u> —Provide adjustment to blindness, assistive technology and job readiness training consistently at EMBRC and in outreach locations. :		453,419	10,707	-		-	-	1,440,428	12,687	4,484	3,587	165,677
Objective 1.2.2 Expand job search, development and placement opportunities. :		166,798	1,285	537	-	-	-	814,676	6,343	2,242	430	-
Objective 1.2.3 – Increase successful placement rate for youth consumers aged 14 to 21 and consumers requiring supported employment services :		168,361	857	-	-	-	-	861,458	9,515	3,363	287	-
Objective 1.2.4 Increase the number of successful case closures :		280,076	2,141	-	-	-	-	1,265,053	13,956	4,932	717	35,822
Objective 2.1.1 Increase community interaction through home visits and developing new referral sources in unserved and underserved rural counties.		251,759	10,707	-	-	-	-	773,344	6,343	2,242	3,587	85,077

Strategic Spending in Fiscal Year 2015-16

Objective 2.1.2 Collaborate with nonprofit, social		233,979	2,141	2,146		-	-	151,818	1,269	448	717	62,689
and human service organizations to provide early												
intervention services.												
Objective 3.1.1 Develop a process to attract highly		374,499	1,713	2,146	-	-	-	235,656	1,269	448	574	17,911
qualified candidates and heighten employee												
satisfaction to increase retention.												
Objective 3.1.2Provide staff development training		435,297	3,426	1,610		-	-	321,647	2,537	897	1.148	13,433
to improve employee's skills and provide up-to-date				· · · · · · · · · · · · · · · · · · ·				· · · · · · · · · · · · · · · · · · ·	, i i i i i i i i i i i i i i i i i i i		, i i i i i i i i i i i i i i i i i i i	· · · · · · · · · · · · · · · · · · ·
information to consumers. :												
Objective 3.1.3Strengthen the communication		346,265	2,570	1,610				343,650	3,172	1,121	861	17,911
among the leadership team to create a consistent		5 10,205	2,570	1,010				5 15,050	5,172	-,	001	17,511
flow of information to staff.												
Total Budgeted to Spend on Objectives and		3,137,787	42.828	10,732				6,981,853	63,434	22,418	14,349	447,776
		5,157,767	42,020	10,752	-	-		0,901,000	05,454	22,410	14,549	447,770
Unrelated Purposes: (this should be the same as												
Amount estimated to have available to spend this												
fiscal year)												
Total Spent	\$0						1					
(Total on Objectives + Total on Unrelated Purposes) (This should	ŞU											
be the same as Amount actually spent in row 29)												
be the sume as random declarity spent arrow 251												
Amount Remaining	\$0											
Funds budgeted for use in subsequent years (i.e. when grant												
or other money received all at once, but intended to be spent												
over multiple years)												
Example - WIOA 3 year funds budgeted for use in next two fiscal	\$0											
years												
	\$0 \$0											
Total Funds budgeted for use in subsequent years	\$0 \$0											
Total Funds budgeted for use in subsequent years		1	1	1	1	1	1					
Cash Balance Remaining, minus funds budgeted for use in	\$0	1					1					
subsequent years	ψŲ											
Subsequent. Joins			1	1	1		1					
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Additional Explanations regarding Part B:	Insert any additional explana	tions the agency would like	to provide related to the infor	mation it provided above.			1					
		,					•					

Strategic Budgeting for Fiscal Year 2016-17

(Note: Funds from General Appropriation Act for 2016-17 set in Summer 2016)

Agency Responding	South Carolina Commission for the Blind
Date of Submission	12/1/2016

Disclaimer: The Committee understand the amount the agency budgeted and spent per goal and objective are estimates from the agency. The Committee requests that the estimates have a logical basis, which the agency can explain, as to how it determined the amounts provided.

INSTRUCTIONS:

This tab requests the same information as Strategic Spending (last FY), but looks at the current year fiscal year, 2016-17, as opposed to the past fiscal year, 2015-16. Please ensure this information is provided with the funds available for 2016-17 and the strategic plan the agency intends to follow in 2016-17.

PART A - Funds Available Fiscal Year (2016-17)											
What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column)	Totals	State Appropriation	Operating Revenue- Business Enterprise	Donations- Administration and Older Blind Program	Operator Benefit Account (34190000)	Social Security Reimbursement (38720000)	,	Federal Grant- Basic Vocational Rehabilitation	Federal Grants- State Independent Living Services	Federal Grants- Supported Employment	Federal Grants- Independent Living Services for Older
State, other or federal funding?	n/a	State	Other	Other	Other	Other	Other	Federal	Federal	Federal	Federal
Recurring or one-time?	n/a	Recurring	Recurring	One-time	Recurring	One-time	Recurring	Recurring	Recurring	Recurring	Recurring
\$ From Last Year Available to Spend this Year											
Amount available at end of previous fiscal year	\$1,039,300	<mark>\$271,321</mark>	\$614,761	\$73,287	\$26,970	\$O	52961.3	() (о с
Amount available at end of previous fiscal year that agency can actually use this fiscal year:	\$317,300	\$263,000	\$35,275	\$4,025	\$5,000	\$0	10000	() C		o c
If the amounts in the two rows above are not the same, explain why :	n/a	Increased appropriaion amount to offset grant award		Some donations are donee specific and can only be used in a	amount of	This depends on the number of closures that we are allowed	No abundance of salvagable equipment to				
\$ Estimated to Receive this Year											
Amount <u>requested to receive</u> this fiscal year:	\$0	*	*	*	*	*	*				
Amount <u>actually received</u> this fiscal year:	\$0	*	*	*	*	*	*				
If the amounts in the two rows above are not the same, explain why :	n/a										
Total Available if amounts requested are received Amount estimated to have available to spend this fiscal year (i.e. Amount available at end of previous fiscal year that agency can actually use in this fiscal year PLUS Amount requested to receive this fiscal year):	\$317,300	\$263,000	\$35,275	\$4,025	\$5,000	\$0					

PART B - How Agency Plans to Budget Funds in 2016-17 What is the source of funds? (insert as many columns as Totals State Appropriation Operating Revenue-Donations-**Operator Benefit** Social Security Sale of Assets Federal Grant-Federal Federal Federal Grantsneeded, just make sure to total everything in the last column) **Business Enterprise** Administration and Account (34190000) Reimbursement (39580000) Basic Grants- State Grants-Independent Other r Dlind D Other (28720000 Other State, other or federal funding? n/a State Other Other Federal Federal Federal Federal Recurring or one-time? n/a Recurring Recurring One-time Recurring One-time Recurrina Recurrina Recurrina Recurrina Recurrina What are the external restrictions (from state or federal n/a These funds fall Randolph-Sheppard These funds fall Randolph-Sheppard Code of Federal These funds fal Code of Federal Code of Federal Code of Federal Code of Federal government, grant issuer, etc.), if any, on how the agency can under state statues Act for Blind under state statues Act for Blind Regulations 361.63under state Regualtions, part Regualtions, part Regualtions, part Regualtions, part spend the funds from this source: and regulations Lincensed Vendors and regulations Lincensed Vendors Program Income statues and 361 361 361 861 regulations Will expenditure of funds be tracked through SCEIS? (if no, state n/a yes yes yes yes yes /es yes yes yes yes the system through which they are recorded so the total mount of expenditures could be verified, if needed) \$317.300 \$263.000 \$35.275 \$4.025 \$5.000 Total amount estimated to have available to spend \$0

Strategic Budgeting for Fiscal Year 2016-17 (Note: Funds from General Appropriation Act for 2016-17 set in Summer 2016)

engagement. Objective 1.1.2 - Increase training, mentoring, and on the job training opportunties for consumer. Objective 1.2.1-Deliver a Discovery model and Customized Employment through the Ellen Beach Mack Rehabilitation Center. Objective 2.1.1-Increase options for home management, technology, and mobility training for Older Blind and Independent Living consumers. Objective 3.1.1-Increase efficiency and productivity in all programs by aligning FTE's with program need. Objective 3.1.2-Reduce turnover by improving retention Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement pragram changes to reflect		\$360,351 \$171,883 \$203,001 \$175,521 \$121,958 \$96,564 \$221,124 \$174,147	\$1,835 \$3,670 \$3,670 \$0 \$0 \$1,835 \$1,835 \$9,176 \$1,835	\$400 \$0 \$0 \$1,400 \$0 \$0 \$0 \$0	\$250 \$500 \$500 \$0 \$250	1500 1000 1500 500	1108044 998655 973105 291067 434103	6483 4322 6483 2161 2161	6705 4470 6705 2235	97931 0 0 342759
engagement. Objective 1.1.2 - Increase training, mentoring, and on the job training opportunties for consumer. Objective 1.2.1-Deliver a Discovery model and Customized Employment through the Ellen Beach Mack Rehabilitation Center. Objective 2.1.1-Increase options for home management, technology, and mobility training for Older Blind and Independent Living consumers. Objective 3.1.1-Increase efficiency and productivity in all programs by aligning FTE's with program need. Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement program changes to reflect	\$1,184,500	\$171,883 \$203,001 \$175,521 \$121,958 \$96,564 \$221,124 \$174,147	\$3,670 \$3,670 \$0 \$1,835 \$1,835 \$1,835 \$1,835 \$1,835 \$1,835	\$0 \$0 \$1,400 \$0 \$0	\$500 \$500 \$0 \$250	1000 1500 500	998655 973105 291067	4322 6483 2161	4470 6705 2235	0
Objective 1.1.2 - Increase training, mentoring, and on the job training opportunties for consumer. Objective 1.2.1-Deliver a Discovery model and Customized Employment through the Ellen Beach Mack Rehabilitation Center. Objective 2.1.1-Increase options for home management, technology, and mobility training for Older Blind and Independent Living consumers. Objective 3.1.1-Increase efficiency and productivity in all programs by aligning FTE's with program need. Objective 4.1.1-Achieve 100% compliance with new RSA performance indicators. Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement program changes to reflect		\$203,001 \$175,521 \$121,958 <u>\$96,564</u> \$221,124 \$174,147	\$3,670 \$0 \$1,835 <u>\$1,835</u> \$9,176	\$0 \$0 \$0	\$500 \$0 \$250	1500 500	973105 291067	6483 2161	6705 2235	0
Objective 1.2.1-Deliver a Discovery model and Customized Employment through the Ellen Beach Mack Rehabilitation Center. Objective 2.1.1-Increase options for home management, technology, and mobility training for Older Blind and Independent Living consumers. Objective 3.1.1-Increase efficiency and productivity in all programs by aligning FTE's with program need. Objective 3.1.2-Reduce turnover by improving retention Objective 4.1.2-Reduce turnover by improving	\$1,194,964	\$175,521 \$121,958 \$96,564 \$221,124 \$174,147	\$0 \$1,835 \$1,835 \$9,176	\$1,400 \$0 \$0	\$0 \$250	500	291067	2161	2235	U
Center. Objective 2.1.1-Increase options for home management, technology, and mobility training for Older Blind and Independent Living consumers. Objective 3.1.1-Increase efficiency and productivity in all programs by aligning FTE's with program need. Objective 3.1.2-Reduce turnover by improving retention Objective 4.1.1-Achieve 100% compliance with new RSA performance indicators. Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement program changes to reflect		\$121,958 \$96,564 \$221,124 \$174,147	\$1,835 \$1,835 \$9,176	\$0 \$0	\$250					342759
Independent Living consumers. Objective 3.1.1-Increase efficiency and productivity in all programs by aligning FTE's with program need. Objective 3.1.2-Reduce turnover by improving retention Objective 4.1.1-Achieve 100% compliance with new RSA performance indicators. Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement program changes to reflect		\$96,564 \$221,124 \$174,147	\$1,835 \$9,176	\$0		 500	434103	2161		
programs by aligning FTE's with program need. Objective 3.1.2-Reduce turnover by improving retention Objective 4.1.1-Achieve 100% compliance with new RSA performance indicators. Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement program changes to reflect		\$96,564 \$221,124 \$174,147	\$1,835 \$9,176	\$0		EOO	434103	2161		
Objective 4.1.1-Achieve 100% compliance with new RSA performance indicators. Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement program changes to reflect		\$221,124 \$174,147	\$9,176	çe					2235	0
Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding. Objective 4.2.1-Implement program changes to reflect			\$1.835	ΨΨ.	\$250 \$1,250	500 1500	358952 1140892	2161 6483	2235 6705	0
Objective 4.2.1-Implement program changes to reflect		4000 005	<i>42,000</i>	\$0	\$250	1000	547968	4322	4470	0
requirements provided by the RSA.		\$222,835	\$1,835	\$200	\$250	1500	1060433	6483	6705	48966
Objective 4.2.2-Design and implement programs to strengthen SCCB services to employers.		\$82,106	\$3,670	\$0	\$500	500	435804	2161	2235	0
Total Agency Plans to Spend on Objectives:	\$0									
Where Agency Plans to Spend Money - Money previously committed for multiple years										
Example - Continental Tire Recruitment Grant (agreement requires State pay income taxes for the company until 2020)	\$0									
	\$0									
Total Agency Plans to Spend on previous multiple year commitments	\$O									
Where Agency Plans to Spend Money - Unrelated Purpose (pass through or other purpose unrelated to agency's strategic										
nlan) Administration	\$1,192,755	\$1,191,755		\$1,000						
Program Function	\$698,675	\$322,294	\$7,341		\$1,000		368040			
Unrelated Purpose #2 - insert description:	\$0									
Insert any additional unrelated purposes Total Agency Plans to Spend on Unrelated Purposes:	\$0 \$0									
Total Agency Plans to Spend	\$0									
(Total on Objectives + Total on Unrelated Purposes)										
Amount Remaining	\$0									
Funds budgeted for use in subsequent years (i.e. when grant or other money received all at once, but intended to be spent over multiple years)										
Example - WIOA 3 year funds budgeted for use in next two fiscal years	\$0									
	\$0 \$0									
Total Funds budgeted for use in subsequent years	\$0 \$0									
Cash Balance Remaining, minus funds budgeted for use in subsequent years	\$O									

Strategic Budgeting for Fiscal Year 2016-17 (Note: Funds from General Appropriation Act for 2016-17 set in Summer 2016)

Additional Explanations regarding Part B:	Insert any additional explanations the agency would like to provide related to the information it provided above.	

Strategic Requests for Fiscal Year 2017-18

Agency Responding	SC Commission for the Blind	
Date of Submission	12/1/2016	
Disclaimer: The Committee understand the	amount the agency budgeted and spent per goal and objective	ve are estimates from the agency. The Committee requests that the estimates have a logical bas

which the agency can explain, as to how it determined the amounts provided.

INSTRUCTIONS:

This tab requests the same information as Strategic Budgeting (current FY), but looks at the requests for the upcoming year, 2017-18, as opposed to funds already approved for the current fiscal year, 2016-17. Please ensure this information is provided with the funds the agency is requesting for 2017-18 and the strategic plan the agency intends to follow in 2017-18.

PART A - Funds Available Fiscal Year (2017-18)								take IDLB	column out	
What is the source of funds? (insert as many columns as needed, just make sure to total everything in the last column)	Totals	State Appropriation	Operating Revenue- Business	Donations- Administration and Older Blind	Operator Benefit Account		Sale of Assets (395800	Federal Grant- Basic	Federal Grants- Supporte	Federa Grants Indepe
State, other or federal funding?	n/a	State	Other	Other	Other	Other	Other	Federal	Federal	Federal
Recurring or one-time?	n/a	Recurring	Recurring	One-time	Recurrin	One-	One-	Recurrin	Recurrin	Recurrir
\$ Available from Previous FY										-
Amount anticipated to have available at end of current fiscal year	\$994,000	\$250,000	\$600,000	\$76,000	\$25,000) \$C	\$43,000) \$() ()
If agency anticipates having funds available at the end of the current fiscal year, explain why : \$ Estimated to Receive this Year	n/a	Federal regulations	Federal regulations	reueran regulations	Federal	Federal	Federal	Federal	Federal	Federal
Amount <u>received</u> to spend in current fiscal year:	\$0	*	*	*	*	*	*	*	*	*
Amount <u>requesting to receive</u> next fiscal year:	\$0	*	*	*	*	*	*	*	*	*
If the amounts in the two rows above are not the same, explain why :	n/a									
If none of the amounts the agency is requesting to receive next fiscal year are lower than amounts received in current fiscal year, explain why the same amount is needed for each fund.	n/a									
Total Available if amounts requested are received										_
Amount estimated to have available to spend next fiscal year (i.e. Amount anticipated to have available at end of current fiscal year PLUS Amount requesting to receive next fiscal year):	\$994,000	\$250,000	\$600,000	\$76,000						
Additional Explanations regarding Part A:	* These income stre	ams are variable amoun	ts out of the agency's co	ontrol, it depends on the	-					

number of clients and closed cases

	namber of electro and elected cases

PART B - How Agency Plans to Budget Funds in 2017-18												
What is the source of funds? (insert as many columns as needed, just make sure to tota	everything in the	last	Totals	State Appropriation	Operating Revenue-	Donations-	Operator	Social	Sale of	Federal	Federal	Federal
column)					Business Enterprise	Administration and	Benefit	Security	Assets	Grant-	Grants-	Grants-
State, other or federal funding?			n/a	State	Other	Other	Other	Other	Other	Federal	Federal	Federal
Recurring or one-time?			n/a	Recurring	Recurring	One-time	Recurrin	One-	One-	Recurrin	Recurrin	Recurrin
							q	time	time	q	q	q
What are the external restrictions (from state or federal government, grant issuer, etc.)	if any, on how the	e agency	n/a	These funds fall	Randolph-Sheppard	These funds fall	Randolph-	Code of	These	Code of	Code of	Code of
can spend the funds from this source:				under state statues	Act for Blind	under state statues	Sheppard	Federal	funds fall	Federal	Federal	Federal
				and regulations	Lincensed Vendors	and regulations	Act for	Regulation	under	Regualtion	Regualtion	Regualtion
							Blind	s 361.63-	state	s, part 361	s, part 361	s, part 361
							Lincensed	Program	statues and			
Will expenditure of funds be tracked through SCEIS? (if no, state the system through whether the system through whether the system through the system the system through the system the	ich they are recor	ded so the	n/a	yes	yes	yes	yes	yes	yes	yes	yes	yes
total amount of expenditures could be verified, if needed)												
Total amount estimated to have available to spend:			\$994,000	\$250,000	\$600,000	\$76,000						
Where Agency Plans to Spend Money - Current Objectives Responsible Empl	Asso	ociated	Totals	State Appropriation	Operating Revenue-	Donations-	Operator	Social	Sale of	Federal	Federal	Federal
· · · ·	' Perto	ormance			Business Enterprise	Administration and	Benefit	Security	Assets	Grant-	Grants-	Grants-
(Name, Position, Res	Measu	re Item #s			Program (30350000)	Older Blind Program						
more/less than 3 y	ears)				-	(30980000)	Account	Reimbur	(395800	Basic	Supporte	indepen

Strategic Requests for Fiscal Year 2017-18

Objective 1.1.1 - Increase partnerships and community engagement.	Edward Bible, Director of Training & Employment (more than 3 years)	1, 2, 4, 6, 12	\$1,511,995	\$377,851	\$2,500	\$600	1000	1500	1128544	6705	97931
Objective 1.1.2 - Increase training, mentoring, and on the job training opportunties for consumer.	Edward Bible, Director of Training & Employment (more than 3 years)	2, 4, 6,	\$1,205,038	\$181,383	\$5,000	\$0	2000	1000	1015655	4470	0
Objective 1.2.1-Deliver a Discovery model and Customized Employment through the Ellen Beach Mack Rehabilitation Center.	Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	9, 11, 15	\$1,223,106	\$219,501	\$5,000	\$0	\$2,000	\$1,500	\$995,105	6705	5
Objective 2.1.1-Increase options for home management, technology, and mobility training for Older Blind and Independent Living consumers.	Rhonda Thompson, Director of Older Blind, Childrens's services, Low Vision, Prevention of Blindness (more than 3 years)	12, 13		\$181,021	\$0	\$2,100	\$0	\$500	\$298,067	2235	34275:
Objective 3.1.1-Increase efficiency and productivity in all programs by aligning FTE's with program need.	James Kirby, Commissioner (more than 3 years)	15, 17		\$130,458	\$2,500	\$0	\$1,000	\$500	\$445,703	2235	5 1
Objective 3.1.2-Reduce turnover by improving retention	James Kirby, Commissioner (more than 3 years)	15, 17		\$102,064	\$2,500	\$0	\$1,000	\$500	\$366,652	2235	5
Objective 4.1.1-Achieve 100% compliance with new RSA performance indicators.	Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	1, 2, 3, 7, 10, 15		\$237,624	\$12,500	\$0	\$5,000	\$1,500	\$1,164,592	6705	5
Objective 4.1.2-Create a plan for tracking financial requirements for Pre-ETS funding.	Juan Sims, Director of Finance (more than 3 years)	14, 15		\$182,147	\$2,500	\$0	\$1,000	\$1,000	\$558,468	4470) (
Objective 4.2.1-Implement program changes to reflect requirements provided by the RSA.	Kyle Walker, Director of Vocational Rehabilitation Services (less than 3 years)	15, 17		\$237,835	\$2,500	\$300	\$1,000	\$1,500	\$1,081,933	6705	6 4896
Objective 4.2.2-Design and implement programs to strengthen SCCB services to employers.	Edward Bible, Director of Training & Employment (more than 3 years)	1, 2, 4		\$87,606	\$5,000	\$0	\$2,000	\$500	\$444,304	2235	5
Total Agency Plans to Spend on Objectives:	··· / /		\$0								
Where Agency Plans to Spend Money - Money previously committed for multiple years	Responsible Employee (Name, Position, Responsible more/less than 3 years)	Associated Performance Measure Item #s	Totals	State Appropriation	Business Enterprise	Donations- Administration and Older Blind Program (30980000)	2	cial Sale of curity Assets imbur (395800	Federal Grant- Basic	Federal Grants- Supporte	Federal Grants- Indepen
Example - Continental Tire Recruitment Grant (agreement requires State pay income taxes for the company until 2020)			\$0					·		•	
			\$0								
Total Agency Plans to Spend on previous multiple year commi	tments:		\$0								
Where Agency Plans to Spend Money - Unrelated Purpose (pass through or other purpose unrelated to agency's strategic	Responsible Entity (i.e. entity who determines how the money is spent)	Associated Performance Measure Item #s	Totals	State Appropriation	Operating Revenue- Business Enterprise Brogram (30350000)	Donations- Administration and Older Blind Program	Operator So Benefit Se	cial Sale of curity Assets	Federal Grant-	Federal Grants-	Federal Grants-
Administration	Senior Leadership Team		\$1,285,950	\$1,283,950	\$0	\$2,000	\$0	\$0 \$0	\$0	C)
Program functions	Senior Ladership Team		\$656,139	\$264,099	\$10,000	\$0	\$4,000	\$0 \$0	\$378,040	c c)
Unrelated Purpose #2 - insert description:			\$O								
Insert any additional unrelated purposes			\$0								
Total Agency Plans to Spend on Unrelated Purposes:			\$0								

Total Agency Plans to Spend ((Total on Objectives + Total on previous multiple year commitments + Total on Unrelated Purposes):	\$0		

Amount Remaining:	\$0		

Strategic Requests for Fiscal Year 2017-18

Funds budgeted for use in subsequent years (i.e. when grant or other money received all at once, but intended to be spent over multiple years)	Responsible Employee (Name, Position, Responsible more/less than 3 years)	Associated Performance Measure Item #s	Totals	State Appropriation		A durate transformed and a second	Denejn	Social Security Reimbur sement (387200 00)	Sale of Assets (395800 00)	ation State Grant	Grants- Supporte d Employ ment State Grants (505500 00)	Federal Grants- Indepen dent Living Services for Older Individua Is Who are Blind (505500 00)
Example - WIOA 3 year funds budgeted for use in next two fiscal years			\$0					1	1	1	1	
			\$0									
Insert any additional funds budgeted for use in subsequent years			\$0									
Total Funds budgeted for use in subsequent years:			\$0				1					
Cash Balance Remaining, minus funds budgeted for use in sub	sequent years:		\$0]					
Additional Explanations regarding Part B:	Insert any additional e	xplanations the agency	would like to provide re	elated to the]							

information it provided above.